

Strategic Overview

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Executive Summary

In a historic moment on December 10, 2018, Dr. Denis Mukwege and Ms. Nadia Murad received the Nobel Peace Prize for their efforts to fight sexual violence as a weapon of war. Together they shared a vision to provide survivors of conflict-related sexual violence with reparations and other forms of redress.

Beginning in 2019, Dr. Mukwege and Ms. Murad spearheaded the effort to develop the Global Survivors Fund. The **Fund** builds on the long-standing advocacy efforts of the Office of the SRSV-CRSV and is a direct response to the priorities established by survivors worldwide.

The **Fund** is an innovative, survivor-centric mechanism whose mission is to ensure survivors of conflict-related sexual violence have access to reparations and other forms of redress globally. The **Fund** seeks to complement efforts to prevent sexual violence, to ensure justice and provide holistic care, including where states or other parties responsible for the violence are unwilling or unable to provide reparations.

The **Fund** was endorsed by the UN Secretary-General in his statement to the Security Council on conflict-related sexual violence in April 2019 and language referencing the Fund was included in Security Council Resolution 2467. The G7 also recognized its support for the Fund in its August 2019 Declaration on Gender Equality and Women's Empowerment.



Situational Analysis

Conflict-related sexual violence occurs with haunting frequency and is systematically used to destroy and terrorize not only individuals but entire communities.

Survivors live with the double burden of the violence and of being shunned by their communities.

Only a tiny minority of survivors of sexual violence worldwide ever receive reparations awarded by a formal justice mechanism.

Access to reparations and other forms of redress for survivors of sexual violence has not been a high priority on the policy agenda at the international, national or local level.

The lack of formal acknowledgement and justice contribute greatly to survivors being unable to reintegrate into society.



The Solution

These realities make the formation of the Global Survivors Fund a moral imperative. With appropriate support and recognition survivors can reintegrate into their communities and contribute to the economic landscape. Without support victims are shunned from their communities and left destitute.



Mission



To ensure survivors of conflict-related sexual violence globally have access to reparations and other forms of redress.



Organizational Approach

The **Fund** approaches its work from a survivor perspective - reparations and other forms of redress are a “right” as noted by international law. The needs of survivors will also be the focal point of our efforts.

The **Fund** is a mechanism to raise and allocate resources for reparations programs and other forms of redress including where states or other parties responsible for the violence are unwilling or unable to provide reparations. The **Fund** will contribute to the development of those programs, provide technical advice, collect and disseminate good practices, and advocate for duty-bearers to assume responsibility.

Key Functions:

- **Allocation of financial resources for locally designed programs and initiatives**
- **Provide technical assistance to design effective, impactful programs**
- **Advocacy to improve access to reparations and other forms of redress**



Summary of Programmatic Principles

CRSV

- Conflict-related sexual violence' is sexual violence that (1) directly results from situations of armed conflict and occurs in a widespread or systematic manner &/or (2) has a direct link/nexus to a conflict situation.
- Survivors are those individuals that harms were perpetrated upon. The activities funded by the Fund will benefit survivors as well as those individuals that were impacted by the violence such as children – including children born of rape and other family members.

Programmatic Agenda

- Funding considerations will be given to a broad range of programs including but not limited to:
- Interim reparation' packages with elements of livelihoods/coverage of education costs/medical care/other needs determined by survivors
- Commémoration initiatives
- Technical support to governments in establishing administrative reparations mechanisms & Laws
- Support to civil society in advocating for reparations
- Strategic litigation work to enhance access to reparations

Program Integrity

- Projects must be designed with significant collaboration with individual survivors &/or groups of survivors.
- Support for program initiatives provided by the Fund is not intended to release states or other groups from their own responsibility to provide reparations. The Fund strongly adheres to the principle value that reparations are the responsibility of the state and through its advocacy work will seek to hold states and other duty-bearers (perpetrators, regional bodies, etc.) accountable.



Core Values



- Survivor Centric, Survivor Driven
- Collaboration, Human Capacity and Dignity
- Contextualized Solutions for Localized Problems
- Elaboration of Best Practices
- Teamwork Among Multiple Stakeholders



Programmatic Review Process

Program Design

Program design will be initiated at the local level by survivors, together with civil society and government where applicable. These stakeholders will work collaboratively to form a country management and coordination committee.

Request Submitted

Requests for funding &/or assistance will be submitted to the Fund Secretariat and must be aligned with pre-determined criteria established by the Technical Advisory Panel. The Secretariat will be responsible for providing feedback to entities that submit proposals. In some instances, project proposals can be amended and resubmitted.

Technical Advisory Review

The Technical Advisory Panel will be responsible for reviewing requests and making recommendations to the Board.

Board Approval



Theory of Change

The Challenge

Victims of sexual violence face overwhelming challenges in communities worldwide and while reparations are considered a “right” victims are rarely awarded them and often shunned from their communities and families, and left destitute.

Purpose:

Foster collaboration between stakeholders and create an innovative partnership to address the needs of survivors of sexual violence in conflict.

Vision:

Our vision is to change the lives of survivors of sexual violence and stimulate peace, security and economic growth in post-conflict communities.

Mission:

To provide survivors of conflict related sexual violence reparations and other forms of redress globally.

We Know That:

- Reparations are considered “a right” but that the vast majority of survivors do not receive any kind of reparation.
- Reparation mechanisms not linked to criminal justice proceedings can compliment court-ordered financial awards.
- Despite international support for reparative justice, a systematic approach has yet to be designed and implemented globally.
- Reparations are not only an integral part of individual healing but provide acknowledgment and condemnation, which are key to challenging stigma, building peace and facilitating community reconciliation.

GOALS:

1. Using innovation and collaboration, establish a survivor centric, public/private partnership designed to unleash \$50-100 million USD to deliver reparations globally by 2022.
2. Build an evidence base that demonstrates the positive impacts of reparations for victims of sexual violence, their families and communities.
3. Transform the lives of thousands of victims of sexual violence through reparations and other forms of redress.
4. Transform the international policy agenda to prioritize reparations and encourage national governments and the international community, collectively, to accept a responsibility to act.

ANTICIPATED OUTCOMES

Establish an innovative model for reparations that fosters collaboration, partnership amongst all stakeholders and results in personal healing for survivors and prosperous community development, peace, reconciliation and security for post conflict zones.



Governance



Civil Society



States



Survivors



Private Sector



THE UN Advisory Committee

Board composition includes diverse stakeholders:

- Dr. Dennis Mukwege & Ms. Nadia Murad, Founders
- 4 seats for contributing governments
- 2 seats for Mukwege Foundation & Nadia's Initiative
- 3 seats for Survivors of Conflict-Related Sexual Violence
- 3 seats for Civil Society Organizations
- 2 seats for Private Sector

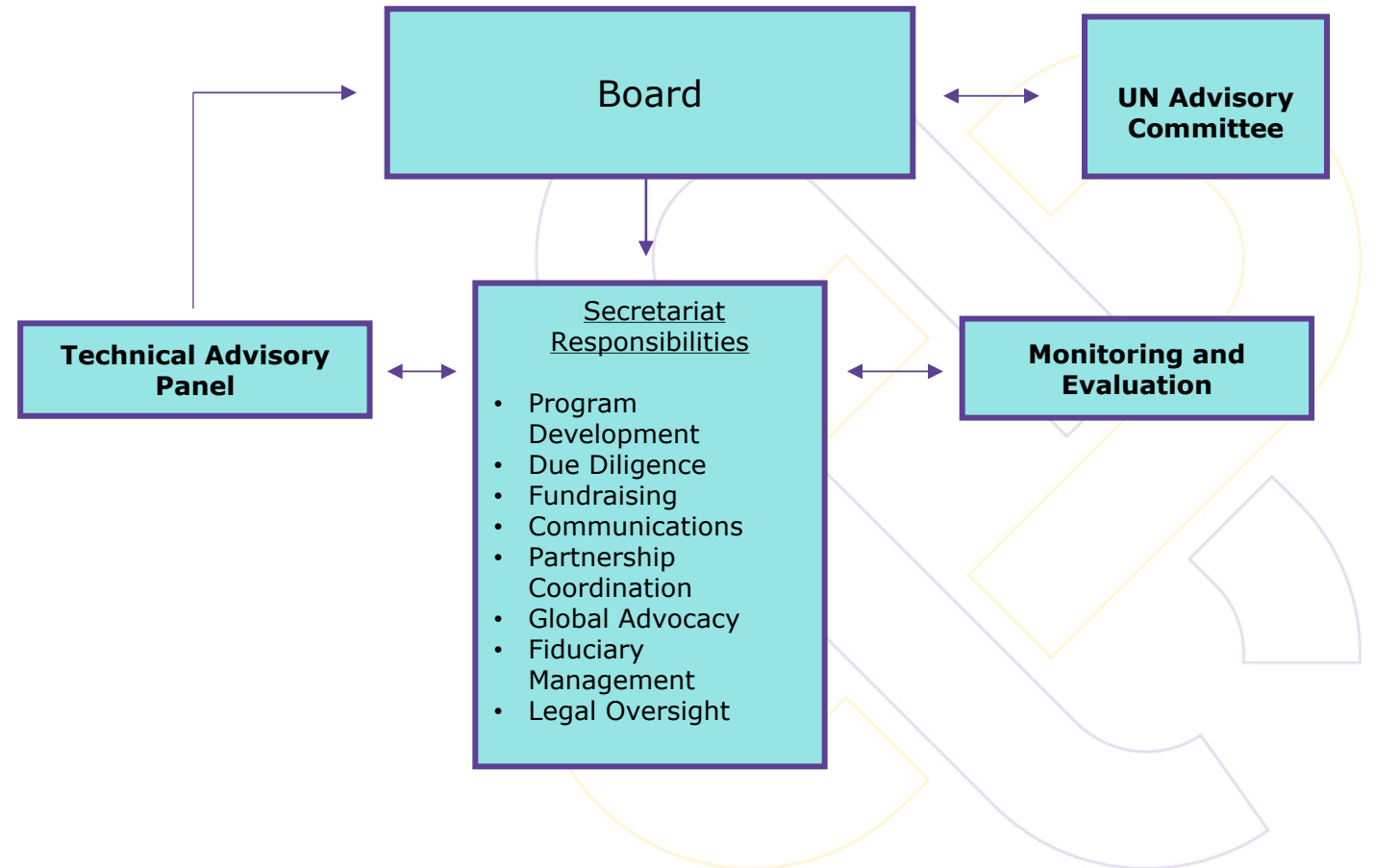


- Board seats held for 3 years and can be re-instituted.
- Governments will be selected based on commitment and size of multi-year contribution. Consideration will be given to geographic diversity.



Structure and Accountability

- **Accountability and oversight is the responsibility of the Board.** The Board will also play an active role in elaborating and monitoring ethical standards and supporting the development of the risk strategy – reputation, financial, legal, operational and security.
- Board members are also responsible for advancing the mission of the organization by working with the management to develop strategy and fundraise for all aspects of the Fund's work.
- **Day to day operations are the responsibility of the Secretariat.**
- **External monitoring and evaluation will ensure independent accountability and objective analysis.**





Vision – Where Are We Going?

Our vision is to change the lives of survivors of sexual violence and stimulate peace, security and economic growth in post-conflict communities by places survivor's voices and needs at the center of the work initiated by the Fund.





How Will the Fund Achieve its Goals?

ORGANIZATIONAL GOAL	Using innovation and collaboration, establish a survivor centric, public/private partnership designed to unleash \$50-100 million USD to deliver access to reparations& redress globally by 2022.	Build an evidence base that demonstrates the positive impact of reparations for victims of sexual violence, their families and communities.	Transform the lives of thousands of victims of sexual violence through reparations and other forms of redress.	Transform the international policy agenda to prioritize reparations and encourage national governments and the international community, collectively, to accept a responsibility to act.
GROWTH STATEMENT	Work with a range of stakeholders to secure multi-year commitments and unique funding strategies so consistent funding can be channeled to survivors globally.	Using data gathered from projects build a body of best practices that can be used by policymakers and implementers to mandate and design reparation and other forms of redress.	Support locally driven initiatives that are survivor centric, survivor led and provide opportunities to reintegrate survivors into their communities and reduce stigma in their communities.	Build a multi-stakeholder advocacy effort to ensure reparations becomes an integral part of post-conflict development.
MEASURES OF SUCCESS	<ol style="list-style-type: none">1. Donor Growth2. Composition of Funding Base3. Geographic Diversity of Funding Base4. Donor Retention Rate	<ol style="list-style-type: none">1. Demonstrated track record of portfolio of best practices.2. Diversity of programmatic achievements3. Innovative Monitoring and Evaluation Mechanism	<ol style="list-style-type: none">1. Emotional & Physical Well-being of Survivors2. Economic Opportunities for Survivors3. Community Acceptance of Survivors	<ol style="list-style-type: none">1. Increased "Acceptance of Responsibility" by National Governments in the form of National Actions plans2. Regional recognition for rights –3. Donor engagement with respect to reparations and redress with governments in post-conflict settings